



# Sales Compensation Design 101

### BTA 2010 Dealer Strategies Summit June 16, 2010







### "It's Not Only About Money" and "You Get What you Pay for!"

- Total Rewards
- Sales Compensation Design
  - Total Cash Compensation
  - 4 basic design steps
  - Discussion
- Top 10 Take-a-ways







### **Rewards Strategy:**

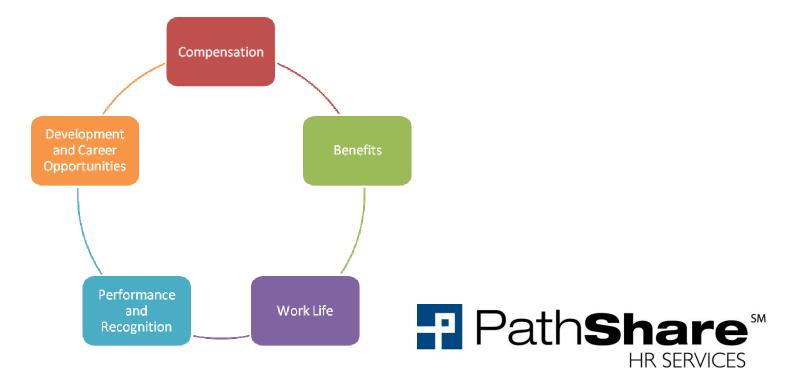
# Attract, motivate and retain employees who can help achieve your company's future.







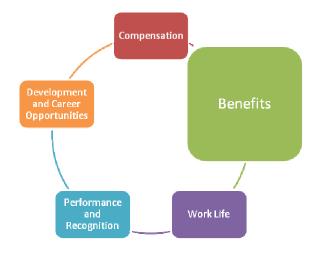
### It's Not Just About Compensation: *Total Reward Elements*







### Benefits



Programs used to supplement cash compensation

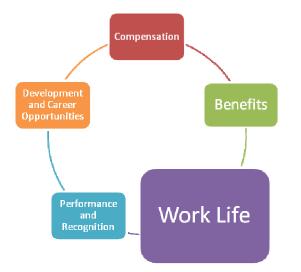
- Social Insurance
- Group Insurance
- Pay for time not worked







### Work -Life



Practices, policies, philosophy that help employees achieve success at work and home

- Workplace flexibility
- Paid and unpaid time off
- Caring for dependents
- Community support







### **Performance & Recognition**



<u>Performance:</u> alignment of performance with company goals <u>Recognition:</u> acknowledges employee actions, behaviors or performance







### **Development and Career Opportunities**



<u>Development:</u> set of learning experiences to enhance employee performance

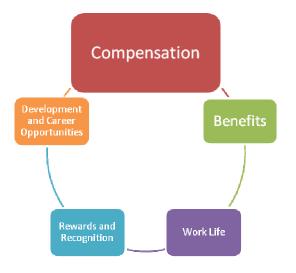
<u>Career Opportunities</u>: plan for employee to advance career goals







### Compensation



Pay provided in exchange for services rendered

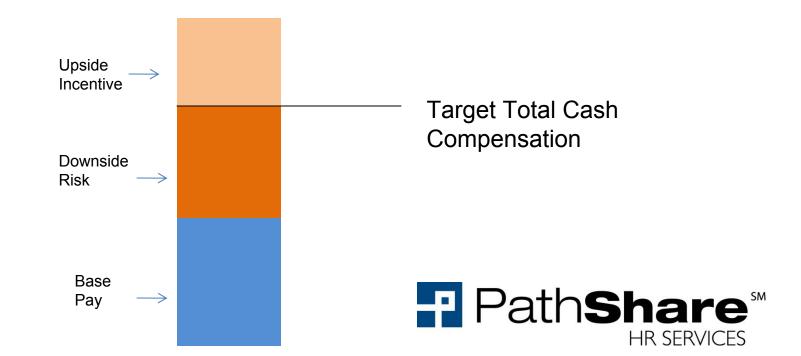
- Base pay
- Variable pay
- Short term incentive
- Long term incentive







## **Total Cash Compensation for Sales**







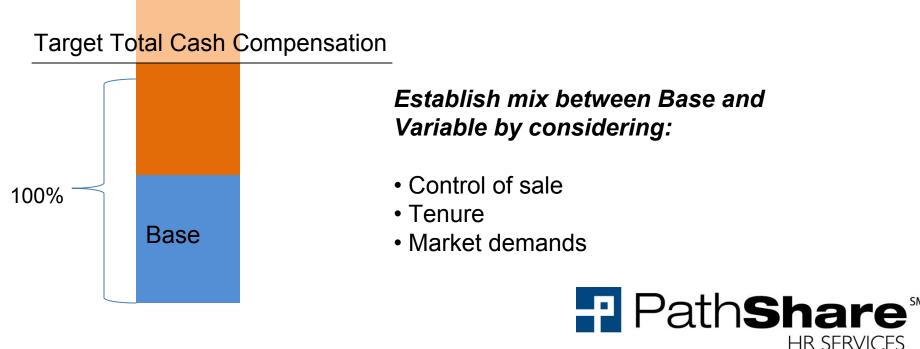
### **Step 1: Establishing Targets**

Company Expectations	Target Total Cash Compensation
<ul><li>% of GP</li><li>% of Revenue</li></ul>	<ul> <li>Market Value</li> <li>BTA</li> <li>Local Chamber Surveys</li> <li>Reliable Survey Sources</li> </ul>
	PathShare HR SERVICES





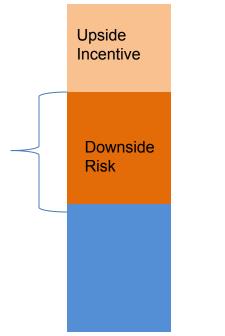
### **Step 2: Compensation Mix**







### **Step 3: Compensation Incentives**



What results and behaviors do you want to reward?

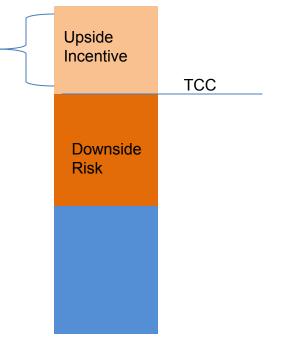
- Limit to 3
- •Nothing less than 15%
- •Pay close attention to what you reward!







### **Step 4:Compensation Incentives**



#### Strategy for Upside Incentive

- To cap or not to cap?
- Accelerators?
- Pay attention to impact on company expectations



Higher

Managed --- Print Services

Cost Per Page

Remote Monitoring

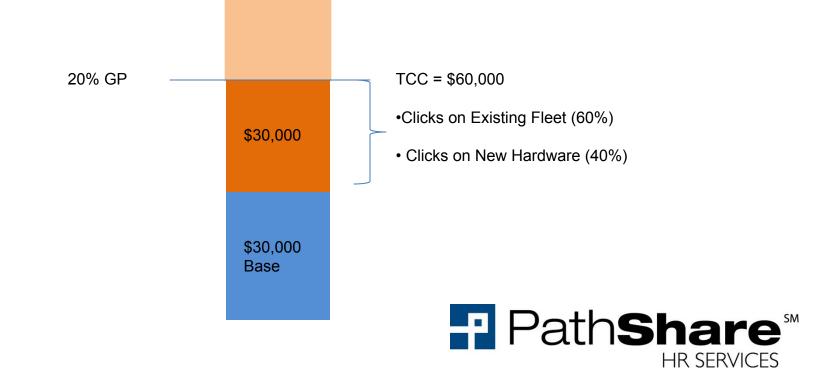


# DISCUSSION





### MPS Sales Example – Jr. Rep







# And Finally .. The Top 10

- 1. Develop a total rewards strategy
- 2. Get reliable market data
- 3. Develop target payout
- 4. Involve the right people
- 5. Reward the right behaviors and consider the negative impact





## And Finally .... The Top 10

- 6. Formalize plan in writing; include examples
- 7. Keep it simple
- 8. Automate whenever possible
- 9. Review annually but try to keep changes to a minimum
- 10. Communicate, communicate, communicate!





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