## Connecting Across the Generations:

Staying Human in Our Virtual World

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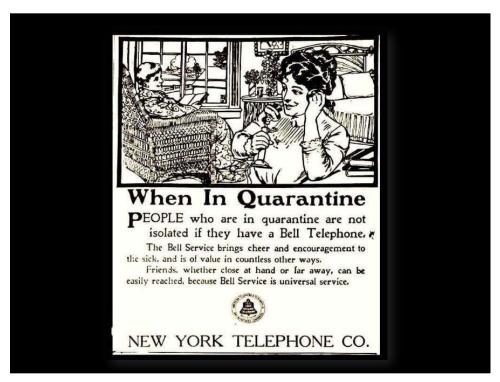
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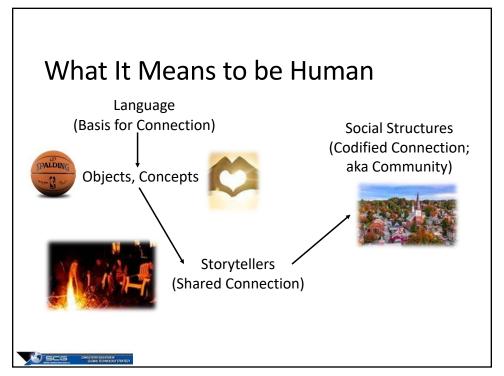
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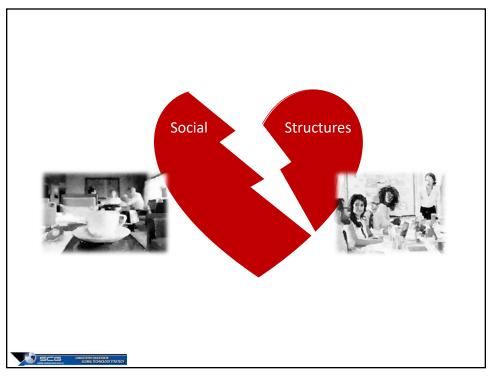




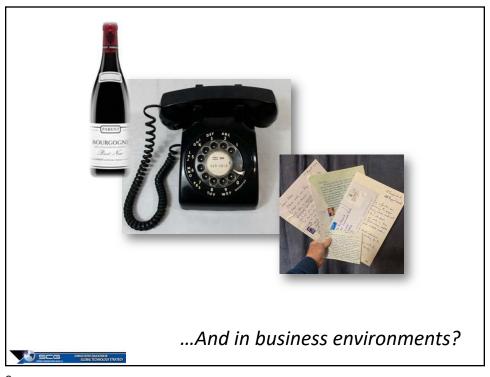


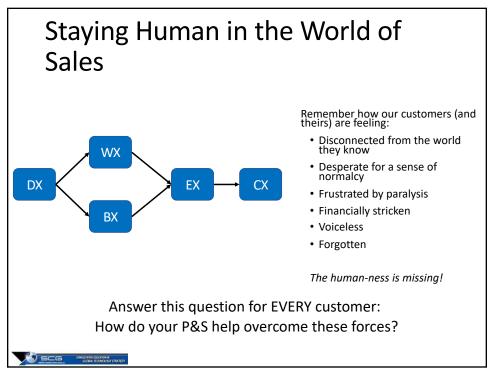












So: What Does It REALLY Mean to be Human?

Connected.

And generationally, that's crucial.



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# So ... With That in Mind ... Managing Across the Generations

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## A Quiz (And a Moment of Brutal Honesty)

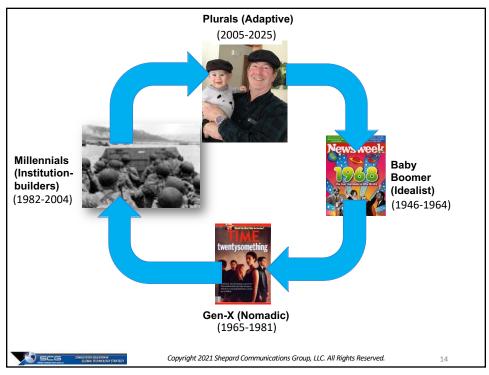
- A. 1925-1945 Silent
- B. 1946-1964 Baby Boomers
- C. 1965-1981 Gen-X
- D. 1982-2004 Millennials
- E. 2005-2025 Plurals

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#### **Baby Boomers**

- 1946-1964
- Most important generation EVER (Just ask them)
- Indulged as children
- 7-1/2 hours/day with adult authority figure
- Driven by deeply-held values as adults
- Narcissistic; relatively few kids. In fact ...
- Work defines who you are, not what you do
- The "Lone Ranger" generation





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#### **Boomer TV Heroes**







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And if you don't think Boomers hated kids...



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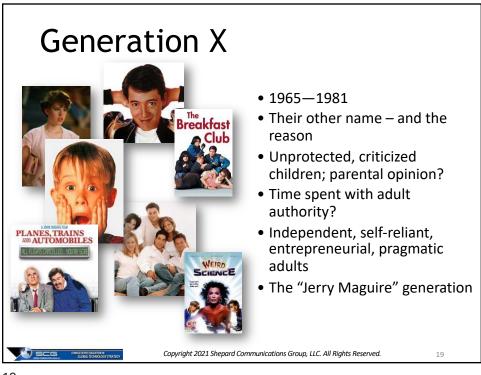
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- 1964: Children of the Damned
- 1967: Rosemary's Baby
- 1973: The Exorcist
- 1974: It's Alive!
- 1976: The Omen; Carrie
- 1977 Exorcist II: The Heretic
- 1978 Damien—Omen II; Halloween
- 1979 The Brood
- 1981 The Final Conflict; Halloween II
- 1984 Firestarter; Children of the Corn

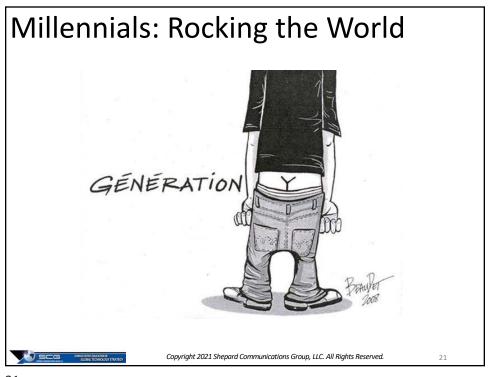
There's only one thing wrong with the Davis baby.



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#### Millennials

- Largest generation in human history
- Group-oriented, problem solvers, institution builders
- Optimistic, long-term planners, high achievers
- An extraordinarily social, group-oriented generation
   Above all else, make a difference
- SIGNIFICANT risk-takers
- Protected and revered trophy children
- Believe they have the potential to be great and probably do  $% \left\{ \left( 1\right) \right\} =\left\{ \left$
- "A generation of litigators"
- The "Three Musketeers" generation

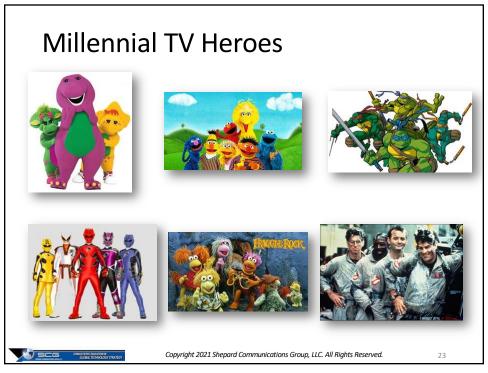




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#### Millennial Childhood in Movies

1982: E.T The Extra-Terrestrial

1986: Aliens

1987: Three Men and a Baby; Raising Arizona; Baby Boom

1989: The Little Mermaid; Look Who's Talking; Parenthood

1990: Look Who's Talking Too; Home Alone

1991: Little Man Tate

1993: Three Men and a Little Lady; Searching for Bobby Fisher

1994: The Lion King; Angels in the Outfield

1997: Liar, Liar

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1998: Rugrats: The Movie

1999: Big Daddy; Iron Giant

2000: My Dog Skip

2001: The Princess Diaries; Spy Kids, Monsters, Inc.; Harry Potter

2002: Big Fat Liar; About a Boy

They changed her diapers. She changed their lives . . .

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#### Generations, Side-by-Side

<b>,</b>		
Boomer	Gen-X	Millennial
Wants to Win	Wants to Succeed	Wants Team to Win
I live to work	I work to live	I work and live to serve family, company, and community
Ultimate Authority, control	Leave me alone	PLEASE DON'T leave me alone
Want immortality	Want to earn a living	Want to make a difference
I can save you	I'll call when I need you	I need you ALWAYS
I was experienced when you were born	I don't give a crap	Please share your experiences with me
Superman Generation	Jerry Maguire Generation	Three Musketeers Generation
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#### Here Come the Plurals

- The 'native speakers' of the digital world
- Best educated, most connected, and technologically most sophisticated generation in human history
- Most ethnically diverse generation that has ever lived
  - 55% white, compared to 72% of Boomers
  - Reflects a trend toward a pluralistic society in which there is no single dominant ethnicity or race
  - Starting in 2019, babies born in the USA are less than 50% white
    - · Plurals usher in a pluralistic society
- Race, ethnicity, and gender are about as important as eye color





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#### The Reality—Not All That Different!

- ALL generations
  - Want more money
  - Want to be recognized
  - Want to see meaningful growth in their jobs
  - Want to have more time with their families/personal life
  - Are looking to make a difference
- How to attract and retain employees? Go back to the adverbs!









### How Do I Manage Performance, Reward, Discipline?

- Boomers (How):
  - Want authority, control, power—give it to them, along with clear consequences for non-performance
  - Ticker-tape parade with fireworks
- Xers (What):
  - Tell them what you want, when you want it, then get out of their way
  - Set clear benchmarks
  - Recognize their need to balance their life
  - Reward the individual privately; take family/personal life into account
- Millennials (Why):
  - Establish team performance goals
  - Provide clear mechanism for regular performance feedback against competencies
  - Be EXTREMELY clear about competence vs. competencies
  - Reward the team

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