



# What Makes a Great Employee? (Common Answers)

- "uhh...you know, hungry, motivated, have a great attitude and high energy!"
- "I know it when I see it!" (Because instinct is infallible)
- If you are GREAT at hiring...can you replicate or delegate it?

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# What Makes a Great Employee? (End In Mind Hiring)

- The person hired is TRAIT FIT for the job.
- Skilled enough to do the job.
- Value and Principle aligned with the manager and the organization.
- Do YOUR top performers meet these characteristics?

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### **Why Hires Fail**

- Not hiring for Traits or Value Alignment only focus is on Skills and Knowledge
- Entire Interview process based on Experience, Skills and Knowledge
- GUT INSTINCT hires!

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### The Number to Remember!

# 63

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# You're Using the Wrong Paradigm!

- Have a winning PROCESS and FOLLOW IT
- Seek to EXCLUDE first....then INCLUDE
- Don't get EMOTIONALLY INVOLVED

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#### **Establish a Process**

- · Build a Wide Candidate Pool
- Phone Screen
- · Resume' Focused Interview
- Due Diligence
- · Behavioral Interview
- Third Party Assessment

# TROY HARRISON SALES NAVIGATOR SPEAKER



#### **SPOT THE RED FLAGS!**

- PEOPLE WILL TELL YOU HOW THEY WILL FAIL!
- Personal Habits
- Behavior
- Falsehoods
- Probing History

## TROY HARRISON

SPEAKER AUTHOR

#### The Key to a Winning Interview

- Preparation! Instead of general questions, build questions around the job
- What behaviors and traits make someone successful?
- How would you expose those (or lack thereof) during the interview?

## TREY HARRISON SALES NAVIGATOR





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#### **More on Interviewing**

- Don't tell them what YOU seek have them tell you what THEY are first! (The reverse makes you easy pickings)
- One lie = disqualification!
- Are you asking questions designed to expose red flags?

TREY HARRISON

#### **Due Diligence**

- A. Reference Checks
- B. Education Credentials
- C. Criminal History
- D. Past Employers
- E. Driving Record Report
- F. Social Security Verification
- G. Credit Reports CAUTION
- H. Social Networking

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#### **Behavioral Interviewing**

- Behavioral interviewing seeks to establish job fit by matching past situations and actions to likely future situations
- "Tell me about a time when you...."
- Proper answer STAR: Situation, Task/Action, Result
- Press for DETAILS "What I did," not "What I would do"

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# **Third Party Assessments**

- A VALID third party assessment is INVALUABLE
- Should expose Behavioral Traits, Value Alignment, and Success Patterns tailored to job specifics
- Should include a TECHNICAL Manual

# TREY HARRISON SALES NAVIGATOR SPEAKER AUTHOR



#### **Action Steps**

- Design Your Process
- Define Your Needs
- SPOT THE RED FLAGS!
- Use Ongoing Feedback to Update and Improve
- · Call if we can help!

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